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# Parallel session 2:

## S3 Governance

## Parallel session 2: S3 Governance

*Moderator*

**Dominique Foray**, S3CoP

**Emilia Malinowska**, Marshal's Office of Podlaskie Voivodeship, Podlaskie, Poland

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**Tiago Pereira**, CCDR Alentejo, Alentejo, Portugal

**Hanifah Locate**, Conseil Régional de La Réunion, La Reunion, France

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# **CONFERENCE**

#S3Conference

**Emilia Malinowska**

**Director of the Department of  
Innovation and Entrepreneurship**

**Podlaskie Voivodeship Marshal's Office**

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**#S3CoP**

***Implementing  
the process of  
entrepreneurial  
discovery and  
building an  
innovation  
ecosystem in a  
less developed  
region***

Emilia Malinowska

Director of the Department of  
Innovation and Entrepreneurship

Podlaskie Voivodeship Marshal's  
Office

Podlaskie  
(Poland)



# Regional Smart Specializations

*Entrepreneurship Development Plan based on smart specializations of the Podlaskie Voivodeship 2021-2027+ (RIS3 2027+)*

## SPECIALIZATION CORE:

- 1.1. **Agro-food** industry
  - 1.2. **Metal-machinery, shipbuilding**
  - 1.3. **Medical** sector, life sciences
  - 1.4. **Eco-innovation** and environmental sciences
- and sectors linked by the value chain and ICT in connection with the sector*



**EMERGING SPECIALIZATIONS:** sectors covered by National Smart Specializations other sectors showing regional employment growth significantly exceeding the national dynamics

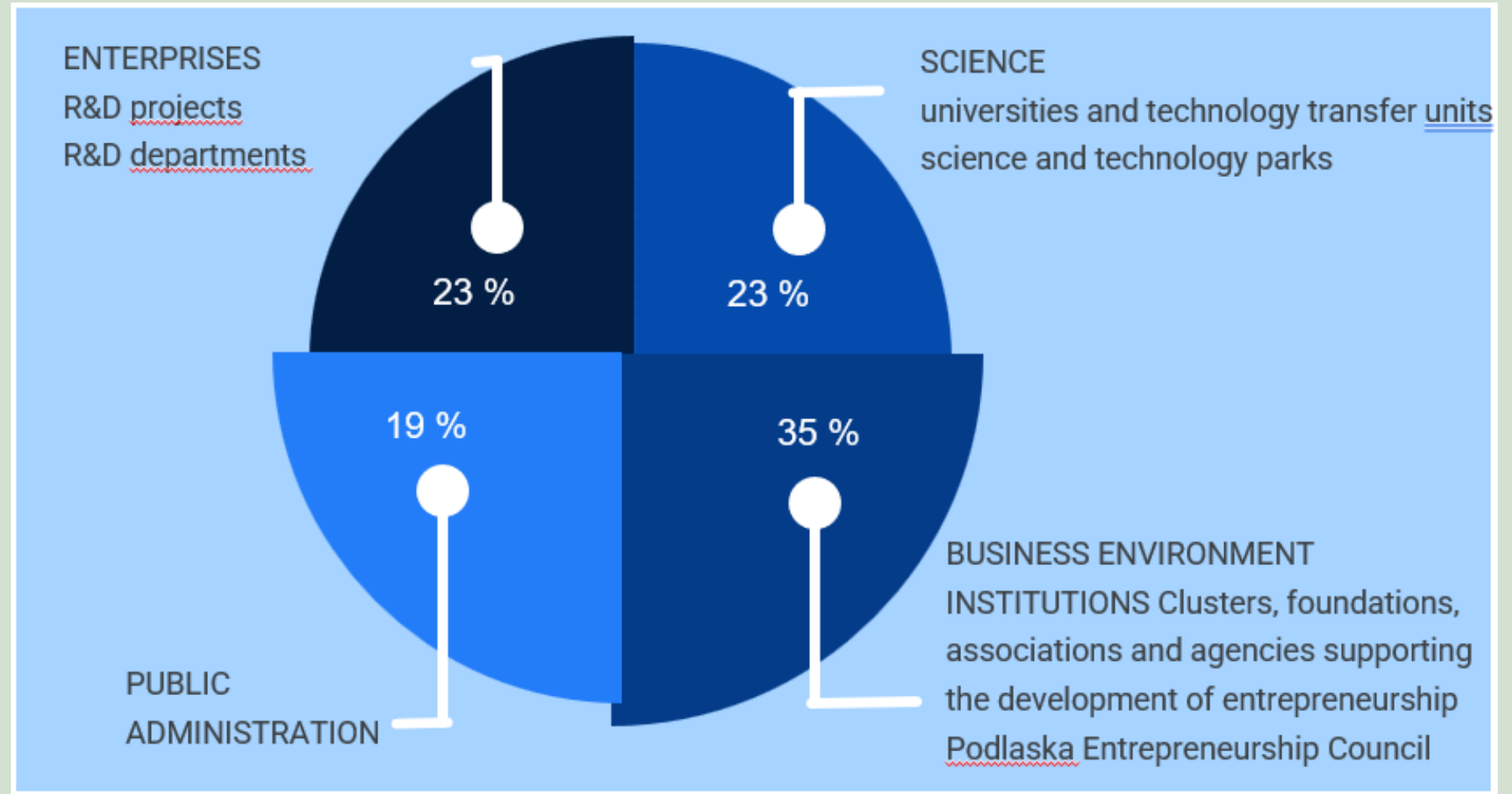


# Regional Smart Specializations

*Entrepreneurship Development Plan based on smart specializations of the Podlaskie Voivodeship 2021-2027+ (RIS3 2027+)*

- *Mission and Vision*
- *Strategic objectives*
- *Recommendations:*
  - 1.1 Strengthening the **regional innovation ecosystem**
  - 1.2. **Competencies** for economic development
  - 1.3. **Digital transformation** and use of the ICT sector for the development of the region's economy
  - 1.4. **Industrial transformation** and dissemination of technology
  - 1.5. **Internationalization** and economic promotion
  - 1.6. **Simplification** of the EU funds implementation system

# Working group on specialization of the regional economy (RIS3 GROUP)





# "Regional project to build the region's potential EDP"

*co-financed under the European Funds for Podlaskie 2021-2027 programme*



**Implementation of comprehensive activities for the process of entrepreneurial discovery and network cooperation in Podlaskie**

# "Regional project to build the region's potential EDP"

1. **Strengthening cooperation** between business, science, local government and business environment institutions.
2. Increasing **competences for RIS3** management and creating innovations.
3. Improving the **quality of monitoring** regional smart specializations.
4. Supporting the process of identifying and **modifying smart specializations**.
5. Strengthening the **regional innovation ecosystem**.
6. Increasing **interregional and international activity** in the RIS3 area.



6



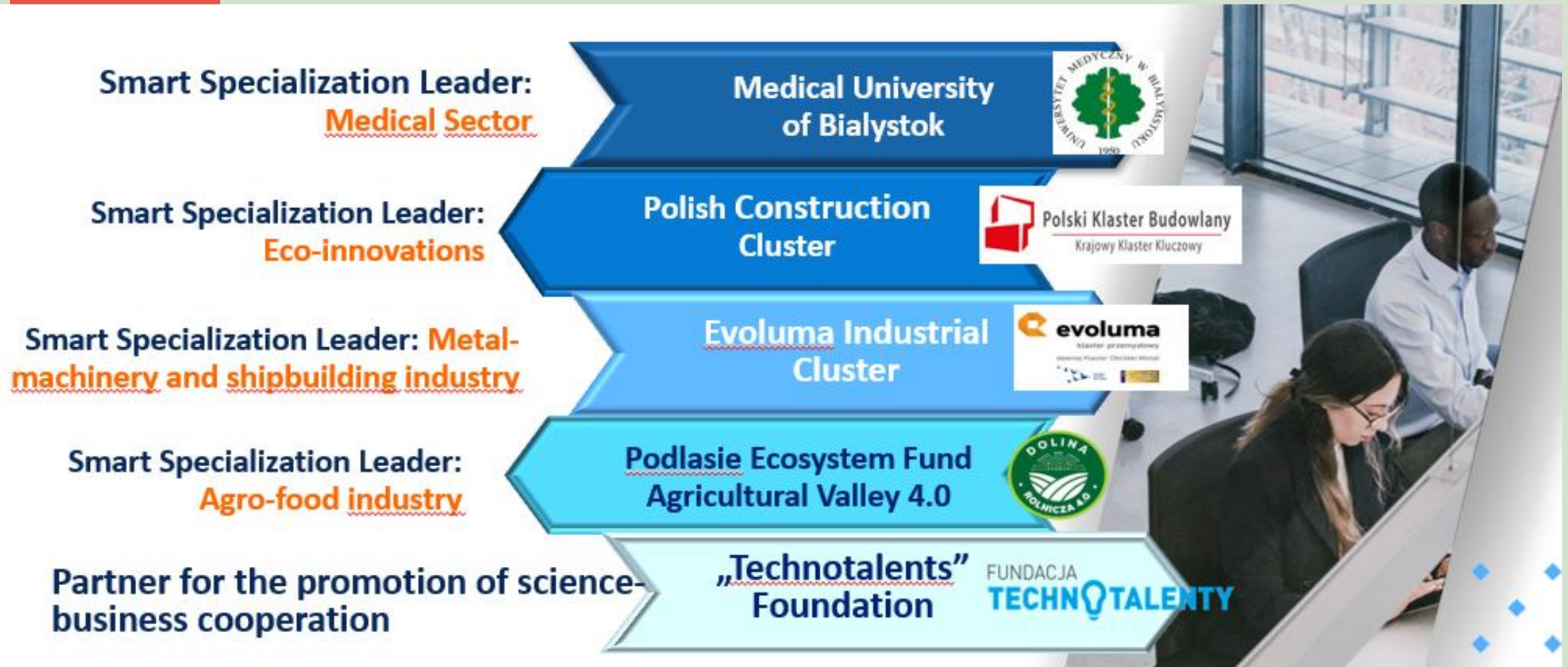
# "Regional project to build the region's potential EDP"

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6. Increasing **interregional and international activity** in the RIS3 area.



6

# "Regional project to build the region's potential EDP"





# "Regional project to build the region's potential EDP"

## Leader (Marshal's Office):

Regular meetings of the RIS Group  
EDP experience exchange meetings  
Raising competences for RIS3 management  
International study visits



# "Regional project to build the region's potential EDP"

## Specialization Leaders:

Smart Specialization Observatories (including quarterly economic situation studies)

Building competences (training, workshops, expert consultations)

## Partner for the promotion of science-business cooperation:

Organization of promotional events including with the participation of investors all over the country



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M<sup>a</sup> Angeles Ruiz  
**S4Andalucia Technical Office**  
Agency for the Transformation and  
Economic  
Development of Andalusia, Andalucía  
TRADE





## ANDALUSIA IN THE EU: a “region-country”

- ✓ The 2nd largest region in Europe: 87.597 km<sup>2</sup>
- ✓ The most populated region in Spain: 8.600.224



**RIS 2023: Moderate innovator -**



- ✓ Region of Borders
- ✓ Large coastal and marine ecosystems: 945 km of coastline
- ✓ Mediterranean and Atlantic sea sides
- ✓ Valuable Natural Capital
- ✓ Great wealth in its seabed



5

Environments of  
Specialisation



8

Strategic Objectives



620 M€

S4Andalucia Budget



4.400 M€

Andalusian ERDF indirectly  
linked



860

Actors have already joined  
the S4Andalucia strategy



+250

Experts involved in the  
design of the Strategy

# Sustainable and Intelligent Economic Transformation



## Smart Specialisation Strategy for Sustainability of Andalusia, S4Andalucia 2021-2027

Approved by the **Agreement of  
the Andalusian Council of  
Government on 18<sup>th</sup> July 2023**

**BOJA**

Boletín Oficial de la Junta de Andalucía

Número 139 - Viernes, 21 de julio de 2023

página 12375/1

### 1. Disposiciones generales

CONSEJERÍA DE UNIVERSIDAD, INVESTIGACIÓN E INNOVACIÓN

Acuerdo de 18 de julio de 2023, del Consejo de Gobierno, por el que se aprueba la Estrategia de Especialización Inteligente para la Sostenibilidad de Andalucía 2021-2027, S4ANDALUCIA.

## “STRATEGY OF STRATEGIES”

# S4 ANDALUCIA

## GUIDING PRINCIPLES



Its **OBJECTIVE** is to ensure that the regional innovation system is effective for the **transition towards a smarter and more competitive economy**



S4Andalucia is the **reference for public and private agents involved in the economic transformation of Andalusia**, which places Sustainability as a central element of their actions



S4Andalucia **incorporates a new industrial policy** guided by the framework of the **European Green Deal** in line with the **UN Sustainable Development Goals**



### COOPERATION

intergovernmental, interdepartmental and public-private



### PARTICIPATION

of all the Andalusian innovation ecosystem agents in its design and elaboration



### TRANSPARENCY

open government model for the regional ecosystem agents



### INTERNATIONAL COLLABORATION

reinforcing the integration of Andalusian actors in the global value chains within the objective of EU strategic autonomy



### EVALUABILITY

integral of its design and implementation in accordance with the criteria of coherence, efficiency and effectiveness



# Agents of the Governance:

## S4Andalucia Design

The **MINISTRY OF ECONOMIC TRANSFORMATION, INDUSTRY, KNOWLEDGE AND UNIVERSITIES** CHAIRS and PROMOTES the elaboration process of the Strategy, with the assistance of the S4 Andalusia 2021-2027 **HIGH LEVEL WORKING GROUP** and the support of the **TECHNICAL OFFICE**

The governance model will guarantee the **real and effective participation of the quadruple helix**, facilitating the **partaking and contributions of all interested regional actors involved with Andalusian R&D&I ecosystem**:

- ✓ Agents of the **Andalusian Knowledge System**: Universities, public research organizations, science-technology parks, research and technology centers, technology transfer entities and organizations.
- ✓ **Economic and social agents**, as well as **citizens**.
- ✓ **Public administrations** involved.

- ✓ **Governance**: simpler, more agile and effective
- ✓ **Reaching deeper into smart specialization**
- ✓ A live **Entrepreneurial Discovery Process**
- ✓ **Committed Technical Team** driving the elaboration process

**High Level Working Group**

**Technical Team**

**Group of Experts**

**S4Andalucia Community**



# STRATEGIC OBJECTIVES

Aiming to:

- Give the adequate **response to the identified challenges**
- **Advance into R&D&I, the industrial transition and the digital transformation**
- Gain a **great specialization**
- **Towards the Good Governance**

## Challenges

- Towards a **more specialized, intelligent, sustainable, responsible, green and competitive economy**
- Overcoming **barriers to the diffusion of innovation and digitalization**
- Contributing to **reduce gender gaps in R&D&I**



**Increase research and innovation**



**Raise the levels of transfer and application/generation of knowledge and technologies**



**Expand integration in the digital economy**



**Accelerate and expand the Industrial Transition**



**Increase sustainability and circularity of production, distribution and consumption through innovation**



**Increase capacity building and innovative entrepreneurship**



**Increase collaboration and cooperation for innovation**



**Reduction of gender gaps and other social gaps in innovation**

# S4 ANDALUCIA

## ENVIRONMENTS OF SPECIALISATION

**Areas identifying the future opportunities in the region:** sectoral value chains for which Andalusia has a differential development potential due to its availability of material resources (raw materials, infrastructure, equipment...), human resources (entrepreneurs, researchers, qualified labor,... ) and business fabric



### E1. Intelligent, resilient and healthy society

E1.S1. Health and social well-being

E1.S2. Tourism and culture

E1.S3. ICT sector



### E2. Agrotechnology

E2.S1. Green and blue economy

E2.S2. Agri-Food Industry – Functional Food



### E3. Natural Resources: Mining and Water Cycle

E3.S1. Mining resources

E3.S2. The water cycle



### E4. Driving Industries

E4.S1. Advanced transport and mobility systems industry

E4.S2. Industrialized Building



### E5. Ecological Transition

E5.S1. Energy Transition

E5.S2. Industries linked to mitigation and adaptation to climate change

# S4 ANDALUCIA

## AXIS OF TRANSVERSAL SUPPORT

Drivers towards a more innovative and equal society



Generation and  
Transfer of  
knowledge



Digital  
Transformation



Industrial  
Transition



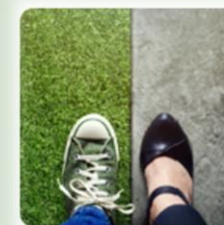
Sustainability and  
circularity



Training and  
entrepreneurship



Public-private  
collaboration



Gender  
equality and  
reduction of  
inequalities



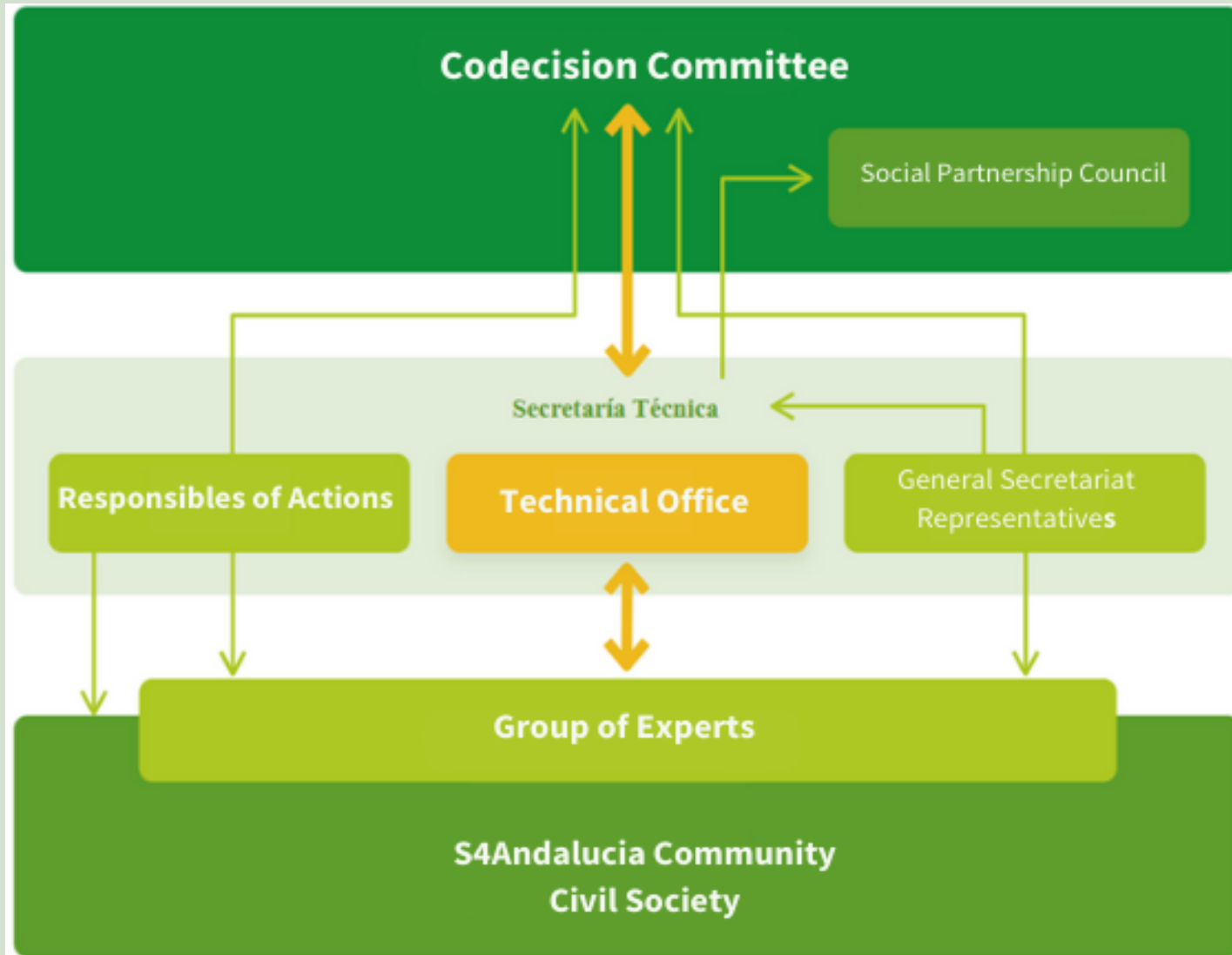
In response to the multisectoral challenges that the Regional Innovation System must overcome



Informing the Strategy from a horizontal approach



They serve to guide and set trends for innovative actions to be incorporated into the Strategy



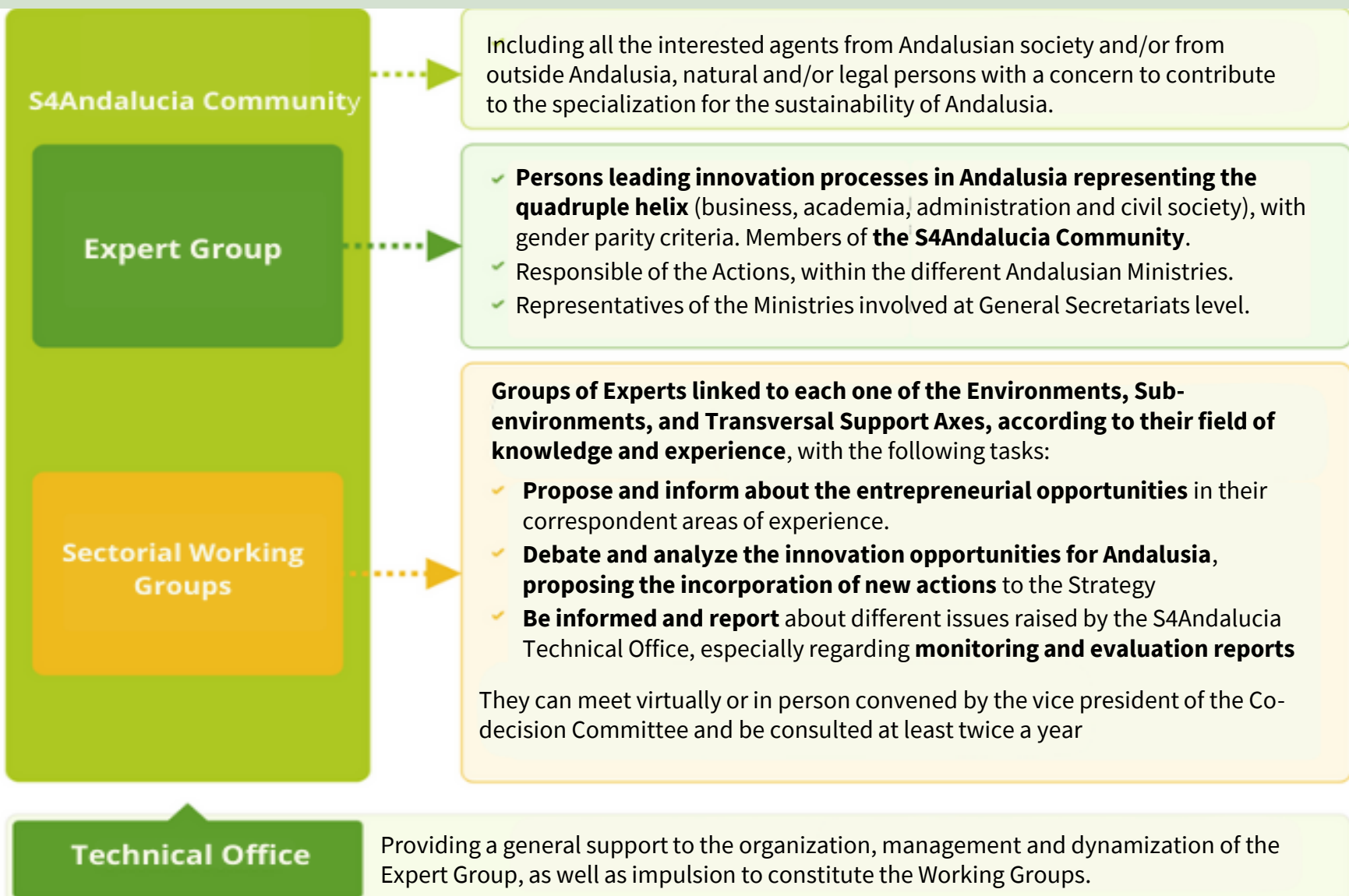
S4Andalucia incorporates a **participatory governance** system integrating the representatives of companies, research organizations, Public Administration and relevant representatives of civil society and the market.



The **Governance of S4Andalucia** guarantees the **real and effective participation** of citizens and all the agents of the innovation ecosystem of Andalusia, especially the agents of the Andalusian Knowledge System and the most representative economic and social agents, as well as the Public administrations with competences in the correspondent fields.



# How does the EDP work in S4Andalucia?



## Structured on a triple level:

- **S4Andalucia Community**
- **S4Andalucia Action's Responsible**
- **S4Andalucia Expert Group**

## Through the LEADERSHIP OF THE WORKING GROUPS:

S4Andalucia reaches its objective including the voice of all the agents participating in the regional innovation ecosystem together with the Andalusian society

# CONTINUOUS EDP

Participation mechanisms in the decision-making process for the continuous improvement of the Strategy



**PROPOSALS FOR ACTIONS**  
COME FROM: THE **S4ANDALUCIA COMMUNITY**, THE EXPERTS THROUGH **WORKING GROUPS** AND THE **TECHNICAL SECRETARIAT**



THE **TECHNICAL OFFICE** PROVIDES THE **TEMPLATES** AND **FORMULARIES** FOR **SUBMITTING** THE NEW **PROPOSALS**



THE **PERSONS** **RESPONSIBLE** FOR THE **IMPLEMENTATION** OF THE **ACTIONS** CAN **MAKE** **PROPOSALS** FOR **NEW** **DEMONSTRATION** **PROJECTS**.



THE **TECHNICAL OFFICE** **COMPILES**, **ANALYZES** AND **SUBMITS** **PROPOSALS** TO THE **CODECISION** **COMMITTEE** **AIMING** TO **ADVANCE** ON THE **ACHIEVEMENT** OF THE **OBJECTIVES** AND **CONTRIBUTING** TO THE



**CONCERTATION** **COUNCIL** **DEBATES**, AND **PROPOSES** **SOCIAL** **DIALOGUE** **ISSUES** AND **ACTIONS** IN THE **CODECISION** **COMMITTEE**, THROUGH THE **TECHNICAL** **OFFICE**.



THE **CODECISION** **COMMITTEE** **DECIDES** **ON** THE **INCORPORATION** OF THE **PROPOSALS** INTO THE **STRATEGY**.



THE **TECHNICAL** **OFFICE** **SENDS** TO **ANDALUSIAN** **EU** **FUNDS** **DG**, THE **ACTION** **PROPOSALS** **WHOSE** **INCORPORATION** **HAS** **BEEEN** **APPROVED** **BY** THE **CODECISION** **COMMITTEE**.



# WORKING GROUPS

Process of creation and identification of its quadruple helix members



18th June 2024

**Constitution Meeting of the Technical Secretariat:** composed by the Technical Office and the representatives of the different regional Ministries involved with the Strategy.

**Activity:** Preparatory work for the identification of main areas of interest for the WG, leaders and participating Ministries, and update the Groups of Experts within the objective of creating the WG



2nd half of September

Survey process addressed to the 220 Group of Experts (GoE) participating in the elaboration phase of the Strategy for their expression of interest regarding their preferences for the participation in the different Working Groups

**Criteria:** contribution of high added value according to their area of expertise



2nd October 2024

Meeting of the Codecision Committee: updating on the implementation of Governance.

**Decision:** The Committee validated the creation of 8 Working Groups and a first package of 79 S4Andalucia actions presented by the different regional Ministries to be developed under the Strategy



October - December 2024

Identification and designation of new members to incorporate to the GoE, definition of the WG methodologies, effective conformation of the WGs with the representatives of the regional ministries interested and the results of the GoE survey.

**Milestone:** Celebration of the first constitutive meetings with presentation of the actions assigned to each WG



January 2024

Open Webinar addressed to the interested stakeholders of the regional R&D&I ecosystem conforming the S4Andalucia Community.

**Contents:** update on the implementation of the Strategy and its Governance operational WGs









# WORKING GROUPS approved

validated by the Committee of Co-decision in its last meeting (2nd October 2024)

**S4**  
ANDALUCÍA

## 4 Groups linked to ENVIRONMENTS OF SPECIALISATION

## 4 Groups linked to AXIS OF TRANSVERSAL SUPPORT

<b>E1.S1. Health and Social Welfare</b>	<b>E1.S2. Tourism and Culture</b>	<b>E2. Agro- Technology</b>	<b>E3.S1. Mining Resources</b>	<b>T1. Generation and Transfer of Knowledge</b>	<b>T2. Digital Transformation</b>	<b>T3. Industrial Transition</b>	<b>T4. Sustainability and Circularity</b>
							
<b>LEADER</b> MINISTRY OF HEALTH AND CONSUMPTION	<b>LEADER</b> MINISTRIES OF: TOURISM AND CULTURE AND SPORT	<b>LEADER</b> MINISTRY OF AGRICULTURE, FISHERIES, WATER AND RURAL DEVELOPMENT	<b>LEADER</b> MINISTRY OF INDUSTRY, ENERGY AND MINES	<b>LEADER</b> MINISTRY OF UNIVERSITY, RESEARCH AND INNOVATION	<b>LEADER</b> DIGITAL AGENCY OF ANDALUSIA	<b>LEADER</b> MINISTRY OF INDUSTRY, ENERGY AND MINES	<b>LEADER</b> MINISTRY OF SUSTAINABILITY AND ENVIRONMENT



**Thank you for  
your attention!**



**S4** ANDALUCIA

**S4Andalucia Technical Office**  
Agency for the Transformation  
and Economic Development of  
Andalusia, Andalucía TRADE

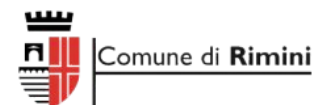
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Tiago Teotónio Pereira →  
Executive Manager,  
Alentejo 2030 Regional Program



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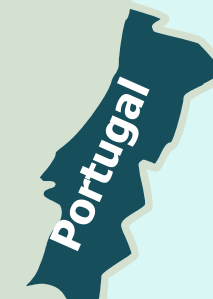




# ALENTEJO



## NUTS III ALENTEJO



# RIS ALENTEJO 2030



CALL



RESULTS



GOVERNANCE



PROTOCOLS



DASHBOARD



PILOT TEST



ESTRATÉGIA REGIONAL  
DE ESPECIALIZAÇÃO  
INTELIGENTE  
EREI2030

"uma (nova) década para co-construir  
região e desafiar o futuro"



*"To think about 2030 is to think about a different Region, a stronger, more cohesive, innovative, sustainable and distinctive Region"*



# GOVERNANCE



- The governance model defines 3 dimensions in its architecture:

## PLANNING AND COORDINATION SECTOR

(CRIAIt)



## OPERATIONAL COORDINATION SECTOR

(PACT – OADR)



## OPERATIONAL SECTOR

(PlaSuCT –  
PlaCaPre –  
PlaQuaR)



# CALL FOR PRESENTATION OF INTEREST

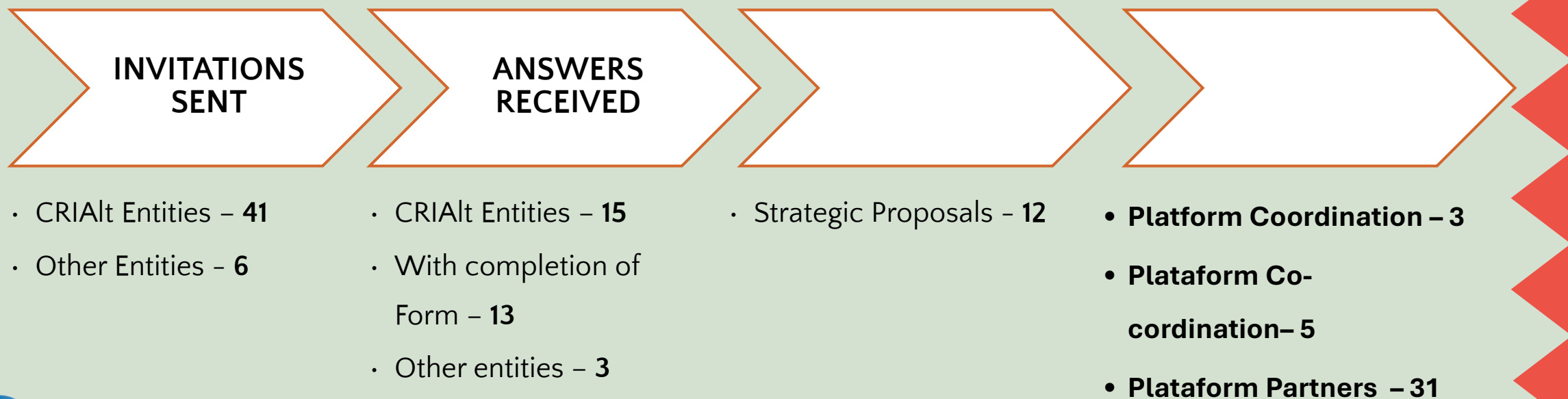
- Develop skills for smart specialization, industrial transition, and entrepreneurship



FORMULÁRIO Á CONSTITUIÇÃO DE PLATAFORMAS DE INOVAÇÃO									
<b>1- DADOS DA ENTIDADE</b>									
Nome Entidade:									
Representante nas plataforma:									
Telefone:					E-mail:				
É membro CRIAAlt:									
<b>2 - Está interessado em participar no processo de governação da EREI como membro integrante de uma Plataforma de Inovação?</b>									
Em caso de resposta afirmativa na pergunta 2, diga em qual ou quais das plataformas de Inovação pretende participar:									
					Plataforma para a Promoção da Sustentabilidade e Coesão Territorial (PlaSuCT)				
					Qual a função que pretende desempenhar:				
					Coordenador				
					Co-coordenador				
					Parceiro				
					Plataforma para reforço das Cadeias Produtivas Regionais (PlaCaPre)				
					Qual a função que pretende desempenhar:				



- Application process for presentation of interest



# RESULTS



**Alt.in.PACTo2030** – Led by PACT



**PLAsuCT** – Led by ADRAL and Mértola Biological Station



**PlaCaPRe** – Led by Sines Tecnopolo and the Mineral Resources Cluster



**PlaQuaR** – Led by University of Évora and the Alentejo Foundation



# GOVERNANCE MODEL RIS3 ALENTEJO 2030 PROTOCOLS



## PLAsuCT

PLATFORM FOR PROMOTING  
SUSTAINABILITY AND  
TERRITORIAL COHESION

ADRAL and Mértola Biological  
Station

## PlaCaPre

PLATFORM FOR STRENGTHENING  
REGIONAL PRODUCTION CHAINS

Sines Tecnopolo and Mineral  
Resources Cluster

## PlaQuaR

PLATFORM FOR PROMOTING THE  
QUALIFICATION OF REGIONAL  
HUMAN RESOURCES

University of Évora e Alentejo  
Foundation

Operational coordination  
of the Alentejo regional  
smart specialization  
strategy (EREI2030)

PACT – CCDD (OADR)

# CALL ERDF



## Redes e capacitação institucional RIS3

### Programa

Programa Regional do Alentejo 2021-2027

### Data de Publicação

2023-10-30

### Data de Início

2023-10-31

### Data de Fim

2024-01-15

### Código do Aviso

ALT2030-2023-7

### Documentos

- [ALT2030-2023-7\\_V2.pdf](#)

### Submissão de Candidaturas

[Balcão dos Fundos](#)



Indicative funding allocation for this call:

**600.000,00 €**

# GOVERNANCE MODEL RIS3 ALENTEJO 2030

## DASHBOARD



### 1. PRIORIDADES

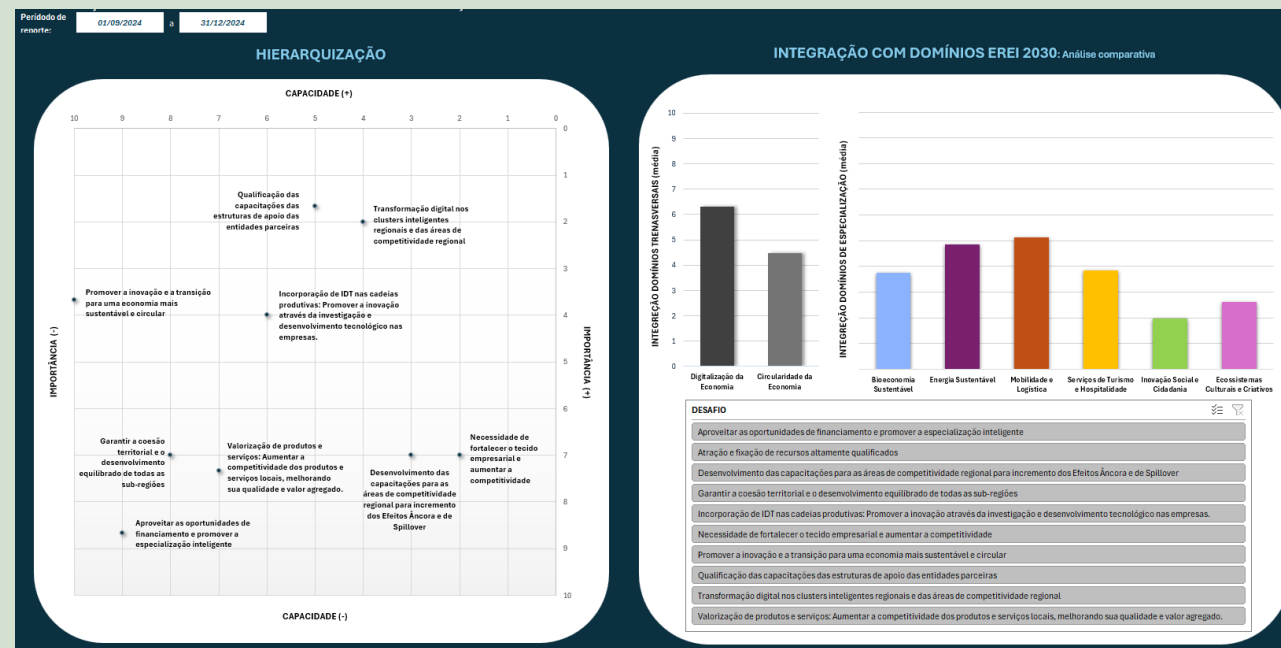
### 2. DOMÍNIOS

### 3. POLICY

### 4. OBSERVAÇÕES

#### DASHBOARD

**Objective(s):** Enables the visualization of the prioritization of identified priorities in terms of importance and responsiveness, as defined in the "1. PRIORITIES" tab, and the visualization of the integration of priorities with the cross-cutting and specialization domains defined by EREI2030, achieved through the information entered in the "2. DOMAINS" tab.



The model tool is divided into five tabs, four of which are the main fields for reporting information to operational coordination

# GOVERNANCE MODEL RIS3 ALENTEJO 2030

## PILOT TEST (june 2024)



### ○ Prioritized Harmonized Challenges

- Need to strengthen the business fabric and increase competitiveness
- Incorporation of R&D into production chains: Promote innovation through research and technological development in companies
- Ensure territorial cohesion and balanced development across all sub-regions



# PILOT TEST

(june 2024)



- **10 Harmonized Challenges:**

1. Attraction and retention of highly qualified resources;
2. Need to strengthen the business fabric and increase competitiveness;
3. Development of capabilities in the areas of regional competitiveness to enhance Anchor Effects and Spillover;
4. Digital transformation in regional smart clusters and areas of regional competitiveness;
5. Qualification of the capabilities of support structures of partner entities;

# PILOT TEST

(june 2024)



- **10 Harmonized Challenges:**

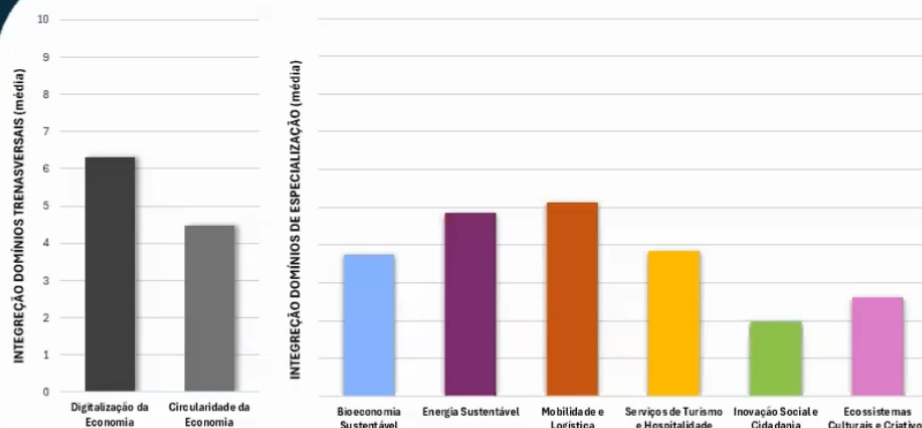
6. Incorporation of R&D into production chains: Promote innovation through research and technological development in companies;
7. Valorization of products and services: Increase the competitiveness of local products and services by improving their quality and added value;
8. Ensure territorial cohesion and balanced development across all sub-regions;
9. Take advantage of funding opportunities and promote smart specialization;
10. Promote innovation and the transition to a more sustainable and circular economy.

# GOVERNANCE MODEL RIS3 ALENTEJO 2030

## PILOT TEST (june 2024)



INTEGRAÇÃO COM DOMÍNIOS EREI 2030: Análise comparativa



### DESAFIO

- Aproveitar as oportunidades de financiamento e promover a especialização inteligente
- Atração e fixação de recursos altamente qualificados
- Desenvolvimento das capacidades para as áreas de competitividade regional para incremento dos Efeitos Âncora e de Spillover
- Garantir a coesão territorial e o desenvolvimento equilibrado de todas as sub-regiões
- Incorporação de IDT nas cadeias produtivas: Promover a inovação através da investigação e desenvolvimento tecnológico nas empresas.
- Necessidade de fortalecer o tecido empresarial e aumentar a competitividade
- Promover a inovação e a transição para uma economia mais sustentável e circular
- Qualificação das capacidades das estruturas de apoio das entidades parceiras
- Transformação digital nos clusters inteligentes regionais e das áreas de competitividade regional
- Valorização de produtos e serviços: Aumentar a competitividade dos produtos e serviços locais, melhorando sua qualidade e valor agregado.

### Subcriterion "Alignment with the Priorities Defined in the Regional RIS3" (Criterion "Suitability to the Strategy") of the Call "Technological Infrastructure and Equipment"

Regional Innovation Platforms, in accordance with the entrepreneurial discovery process.

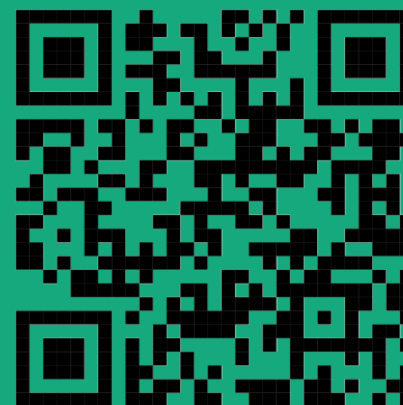
Considering the alignment with the smart specialization domains of the Regional RIS3 for eligibility purposes, the minimum score for this criterion will be 3 points:

- "Digitalization of the Economy", "Mobility and Logistics", and "Sustainable Energy" – **5 points**
- "Circular Economy", "Tourism and Hospitality Services", and "Sustainable Bioeconomy" – **4 points**
- "Cultural and Creative Ecosystems" and "Social Innovation and Citizenship" – **3 points**

# S3 CONFERENCE

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**S3 Community of Practice**

presents



**Hanifah LOCATE**

Research and Innovation Director in  
Region Réunion

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# La Réunion's research and innovation system and its Smart Specialisation Strategy



**Hanifah LOCATE**

Research and Innovation Director  
in Region Réunion



**La Réunion**  
Meeting the world

# Key figures

A tropical island: **2 512 km<sup>2</sup>**

A biodiversity **hotspot** & unesco world heritage site

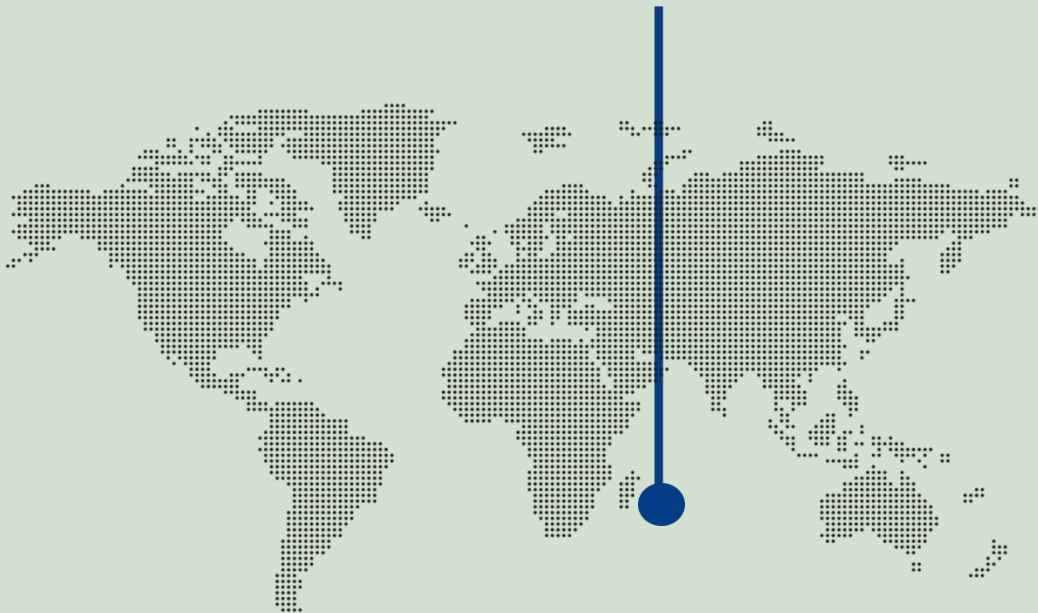
1 **French Region**, 1 county, 24 municipalities

**1 million** inhabitants by 2044

**37%** poverty rate

Unemployment rate for the 15-29 age group (**32%**)

Very small businesses account for **95%** of Réunion's businesses

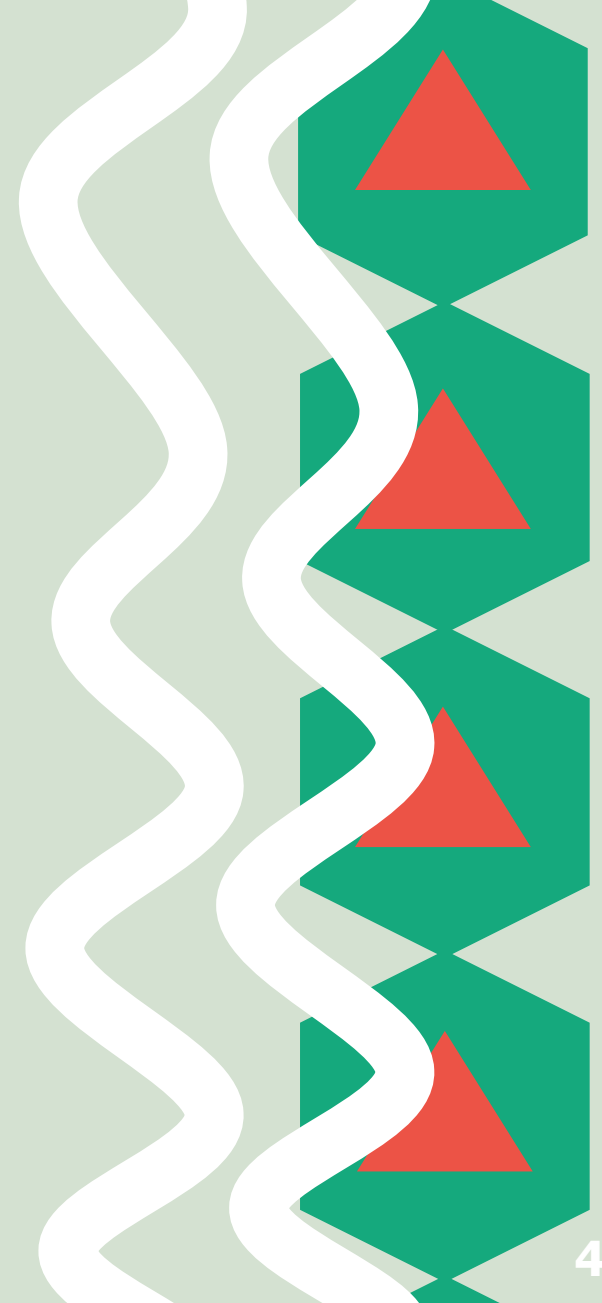


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# Research & innovation system

## Strenghts & challenges

- **A rich ecosystem**
- **More than 20 years of building the R&I ecosystem**
- **Financial support** from Europe, the State and the Region
- **Fragmentation** of the region's institutional and entrepreneurial network
- **Lack of international connections**
- **Low level of private investment on research and innovation**



4



**How can a rich but fragmented research and innovation ecosystem be managed and run at regional level?**

**What governance model should be used?**



5

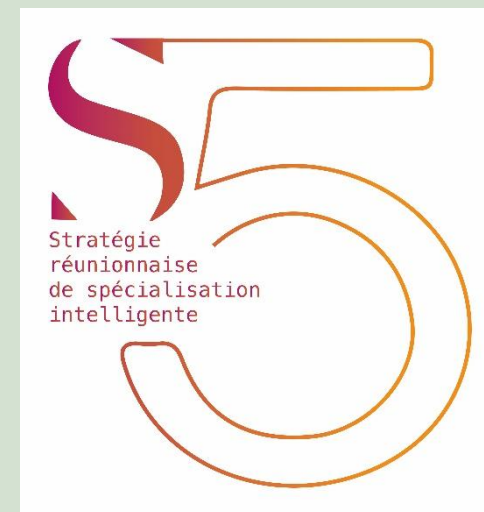
# A Smart Specialisation Strategy for Social and Sustainable development (S5)

- In September 2022, the Regional Council adopted the S3 Action Plan.
- The S3 has been renamed "Smart Specialisation Strategy for Social and Sustainable Development" (S5) ".

**SMART SPECIALISATION  
STRATEGY (S3)**



**SMART SPECIALISATION  
STRATEGY FOR SOCIAL  
& SUSTAINABLE  
DEVELOPMENT (S5)**



# 9 SPECIALIZATION SUBJECTS FOR RESEARCH AND INNOVATION



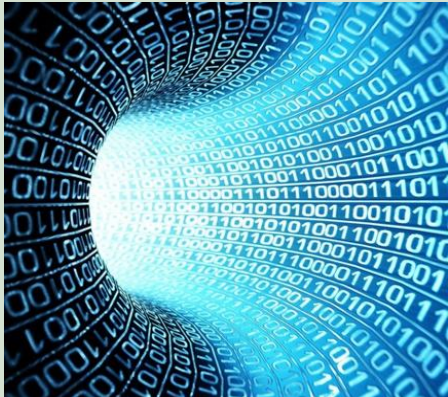
Green Economy



Blue Economy



Energy systems



Digital transformation



Healthcare



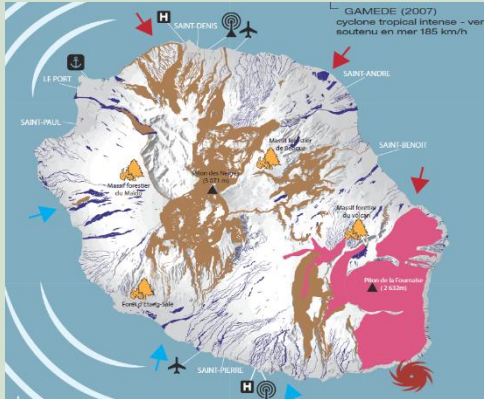
Inclusive societies



Tropical building



Terrestrial Ecosystems



Natural Hazards

# Our governance model since 2021 – 1/2

## Strengthening our regional leadership :

- 1 Research & Innovation department in the Economic Affairs Department in the regional authority
- S5 in connexion with our regional economic plan also adopted in 2022
- Regional Bilateral agreements with research and innovation stakeholders in relation to S5

## A broader governance

- A new Innovation Agency (21 regional partners) monitoring of the S5, coordination of actions, facilitating regional innovation networks...
- A modular regional innovation committee (80 stakeholders in plenary form)



# Our governance model since 2021 – 2/2

## Better coherence between regional strategies and fundings

- Specialized R&I networks for each of the 9 S5 thematic roadmaps: a dedicated network of stakeholders from the quadruple helix has been created.
- Specific action plans to organise the value chain in line with our regional economic plan
- Importance of ERDF funds in funding research and innovation in the region

- **Example 1: S5 governance and the agrifood valuechain**



## • Example 2 : Modular Regional Innovation Committee (RIC)

### REGIONAL INNOVATION COMMITTEE

secretariat is provided by the Regional Innovation Agency

Plenary form

Steering  
Committee

Territorial  
RIC

Technical  
committee

Culture and  
innovation  
working group

**9 INNOVATION REGIONAL NETWORKS**  
**for each of the 9 S5 thematic roadmaps**  
*In line with regional economic strategy sectors*

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# Actual challenges and issues

- Governance is not static: it's a living thing
- We need to constantly adapt to changes in our ecosystem
- We are working on better metrics and indicators to fully understand our research and innovation system
- International cooperation and connection is a major issue
- Emerging topics: AI, the cultural and creative industry, and the social innovation sector





**Thank you for  
your  
attention!**

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#S3CoP